

In trying to summarize my philosophy of advising, I would say that as an advisor, I strive to teach my students that they alone are responsible for their own success and progress, not only in academia, but in life in general. And perhaps most importantly, I try to remind them the achievement and growth they are striving for will often emerge out of considerable struggle, confusion and uncertainty. In thinking about this, I am reminded of a quote by Martina Horner, President of Radcliffe College. She said, **“What is important is to keep learning, to enjoy challenge, and to tolerate ambiguity. In the end, there are no certain answers.”**

If my students leave my office with a sense of this, I feel that I have done my job and done it well.

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